



**A SUBSTITUTE RESOLUTION**

**BY FINANCE EXECUTIVE/COMMITTEE  
(AS AMENDED)**

**02-R-0382**

**A RESOLUTION BY THE ATLANTA CITY COUNCIL REQUESTING A  
PERFORMANCE AUDIT FOR PROGRAMATIC CHANGES IN CITY OF ATLANTA  
SERVICES FOR THE PURPOSES OF HAVING AN OPEN PUBLIC POLICY  
DISCUSSION OF WHICH SERVICES THIS MUNICIPALITY SHOULD PERFORM  
AND FOR THE PURPOSE OF AIDING IN THE REORGANIZATION OF CITY  
GOVERNMENT WITH THE INTENT TO JUSTIFY THE MILLAGE RATE  
FOR THE TAXPAYERS OF THE CITY OF ATLANTA IN THE 2003 BUDGET**

Whereas, the Charter of the City of Atlanta currently requires that the annual budget be adopted by the end of February of any year and

Whereas, two months or one sixth of the expenditures have typically been expended before the adoption of a budget and

Whereas, the Council believes that a budget can best be developed after, not before, the personnel reorganization of a new Administration and

Whereas, the Council believes that a budget should be developed for a multi-year period and

Whereas, in 2002, the Mayor of Atlanta with the help of independent consultants has recognized an \$82 million gap between projected 2002 expenditures and available funds resulting from a \$7M deficit in the general fund reserves, a more realistic expenditure projection of \$33 M more than anticipated, and a requirement to build back up the General Fund reserve and

Whereas, a look at inflation adjusted General Fund expenditures for 20 years, reveals that the City of Atlanta expenditures have increased from \$270M to \$451M -- and for the past three years expenditures have increased at a rate of approximately \$15M annually and

Whereas, the Mayor's proposed budget for 2002 proposes to reduce expenditures at city government by \$43 million and increase revenue by \$38 million in increased property taxes and

Whereas, the citizens of Atlanta have come forward with many suggestions for aiding city government in closing this budget gap but were not in place last year so cannot be anticipated for 2002 and

Whereas, many of the good ideas for reducing the gap can be considered for the 2003 budget and

Whereas, the public demands and deserves a comprehensive look at the trends for the past 20 years, a public debate on what has been added each year for 20 years and a public policy discussion on reorganization of city government and



Whereas, the Service Delivery Review , Commission requirement of the 1996 Charter has never been implemented and, in national research studies, Atlanta ranks very low among other cities in the delivery of city services and the cost of services and

Whereas, the public demands and deserves a comprehensive look at all expenditures and added legal obligations and

Whereas, the Council wishes to aid in the reorganization of city government and prepare to discuss the 2003 budget and future years based on this reorganization with the intent to justify the City of Atlanta millage of property taxes in 2003.

NOW THEREFORE BE IT RESOLVED,

SECTION 1: That the City of Atlanta, with the help of independent consultants, identify, the services and increases that have caused the current shortfall in more detail, identify the services that have increased over the past twenty years in order to evaluate the amount and efficiency of service delivery and develop ongoing budgets that balance the efficient delivery of services with the resources available to the City.

SECTION 2: That the Council requests that the Mayor move expeditiously to reorganize city government to improve the reality and the perception of service delivery and begin the formulation of the 2003 budget in April of 2002 with the intent of beginning budget discussions in October of 2002 for adoption by December 31, 2002 and

SECTION 3: That the Council requests the initiation of formulation of general budgets for 2004 and 2005 as the specific 2003 budget is formulated and

SECTION 4: That it is the intent of Council to justify millage rate to our taxpayers annually.

A true copy,

*Rhonda Daughlin Johnson*  
Municipal Clerk, CMC

ADOPTED as amended by the Council  
RETURNED WITHOUT SIGNATURE OF THE MAYOR  
APPROVED as per City Charter Section 2-403

MAR 18, 2002

MAR 27, 2002

RCS# 3628  
3/18/02  
3:49 PM

Atlanta City Council

Regular Session

CONSENT I

Pgs 1-13; Except 02-O-0167; 02-O-0458

ADOPT

SEE ATTACHED LISTING OF  
ITEMS ADOPTED/ADVERSED  
ON CONSENT AGENDA

YEAS: 11  
NAYS: 1  
ABSTENTIONS: 0  
NOT VOTING: 3  
EXCUSED: 0  
ABSENT 1

Y Smith	Y Archibong	Y Moore	NV Mitchell
Y Starnes	Y Fauver	B Martin	Y Norwood
NV Young	Y Shook	Y Maddox	Y Willis
Y Winslow	Y Muller	N Boazman	NV Woolard

ITEM (S) REMOVED FROM  
CONSENT AGENDA  
02-O-0167  
02-O-0458

**CORRECTED COPY**

CONSENT I

**03/18/02 Council Meeting**

**ITEMS ADOPTED  
ON CONSENT  
AGENDA**

1. 02-O-0361
2. 02-O-0456
3. 02-O-0465
4. 02-O-0466
5. 02-O-0468
6. 02-O-0469
7. 02-O-0335
8. 02-O-0336
9. 02-O-0462
10. 02-O-0342
11. 02-O-0378
12. 02-O-0251
13. 02-O-0324
14. 02-O-0346
15. 02-O-0254
16. 02-O-0352
17. 02-R-0165
18. 02-R-0382
19. 02-R-0407
20. 02-R-0483
21. 02-R-0484
22. 02-R-0194
23. 02-R-0482
24. 02-R-0252
25. 02-R-0388
26. 02-R-0391
27. 02-R-0409

**ITEMS ADOPTED  
ON CONSENT  
AGENDA**

28. 02-R-0446
29. 02-R-0448
30. 02-R-0449
31. 02-R-0472
32. 02-R-0395
33. 02-R-0406
34. 02-R-0412
35. 02-R-0413
36. 02-R-0414
37. 02-R-0415
38. 02-R-0416
39. 02-R-0417
40. 02-R-0418
41. 02-R-0419
42. 02-R-0420
43. 02-R-0421
44. 02-R-0422
45. 02-R-0423
46. 02-R-0447

**ITEMS ADVERSED  
ON CONSENT  
AGENDA**

47. 02-R-0410
48. 02-R-0411
49. 02-R-0424
50. 02-R-0425
51. 02-R-0426
52. 02-R-0427
53. 02-R-0428
54. 02-R-0429
55. 02-R-0430
56. 02-R-0431
57. 02-R-0432
58. 02-R-0433
59. 02-R-0434
60. 02-R-0435
61. 02-R-0436
62. 02-R-0437
63. 02-R-0438
64. 02-R-0439
65. 02-R-0440
66. 02-R-0441
67. 02-R-0442
68. 02-R-0443
69. 02-R-0444
70. 02-R-0445

02- R-0382

(Do Not Write Above This Line)

A RESOLUTION

BY COUNCILMEMBER CLAIR MULLER

A RESOLUTION BY THE ATLANTA CITY COUNCIL REQUESTING A PERFORMANCE AUDIT FOR PROGRAMATIC CHANGES IN CITY OF ATLANTA SERVICES FOR THE PURPOSES OF HAVING AN OPEN PUBLIC POLICY DISCUSSION OF WHICH SERVICES THIS MUNICIPALITY SHOULD PERFORM AND FOR THE PURPOSE OF AIDING IN THE REORGANIZATION OF CITY GOVERNMENT WITH THE INTENT OF DECREASING THE MILAGE RATE FOR THE TAXPAYERS OF THE CITY OF ATLANTA IN THE 2003 BUDGET

AS AMENDED ADOPTED BY  
SUBSTITUTE

MAR 18 2002

- COUNCIL
- ☐ CONSENT REFER
  - ☐ REGULAR REPORT REFER
  - ☐ ADVERTISE & REFER
  - ☐ 1st ADOPT 2nd READ & REFER
  - ☒ PERSONAL PAPER REFER

Date Referred 2/25/02 (Recessed Meeting 2/18/02)

Referred To: Finance / Executive

Date Referred

Referred To:

Date Referred

Referred To:

First Reading

Committee \_\_\_\_\_  
Date \_\_\_\_\_  
Chair \_\_\_\_\_  
Referred to \_\_\_\_\_

Committee Finance  
Date 2/27/02  
Chair \_\_\_\_\_  
Action: Hold (see rev. side)  
Other: substitute  
Members \_\_\_\_\_  
Refer To \_\_\_\_\_

Committee Finance  
Date 3-13-02  
Chair John H. Norwood  
Action: Fav Adv, Hold (see rev. side)  
Other: as amended on request  
Members Wayne Norwood  
John H. Norwood  
Clair Muller  
Refer To \_\_\_\_\_

FINAL COUNCIL ACTION

☐ 2nd ☐ 1st & 2nd ☐ 3rd  
Readings  
☒ Consent ☐ V Vote ☒ RC Vote

CERTIFIED

CERTIFIED  
MAR 18 2002

ATLANTA CITY COUNCIL PRESIDENT

Clair Muller

CERTIFIED  
MAR 18 2002

Paul Douglas Johnson  
MUNICIPAL CLERK

MAYOR'S ACTION

APPROVED

MAR 27 2002

WITHOUT SIGNATURE  
BY OPERATION OF LAW